

## **Tamil Nadu Rural Transformation Project 2.0**

(Department of Rural Development and Panchayat Raj, Government of Tamil Nadu)

**5<sup>th</sup> Floor, SIDCO Corporate Office Building, Thiru. Vi. Ka Industrial  
Estate, Guindy, Chennai- 600 032.**

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**File No: 227/P&C/2025**

**Date: 12.09.2025**

### **REQUEST FOR INVITE EXPRESSION OF INTEREST FOR SCOPING OF ENTERPRISE FINANCING IN TAMIL NADU FOR TNRTP 2.0 UNDER TAMIL NADU CORPORATION FOR DEVELOPMENT OF WOMEN LTD (TNCDW)**

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The Tamil Nadu Rural Transformation Project 2.0 invites "Expression of Interest" from the eligible agencies to submit their interest for providing services for World Bank funded TNRTP 2.0 Project for "**Scoping of Enterprise Financing in Tamil Nadu for TNRTP 2.0 under Tamil Nadu Corporation for Development of Women Ltd (TNCDW)**". Interested agencies may submit their "EXPRESSION OF INTEREST" in a sealed envelope clearly super scribed as Expression of Interest for "**Scoping of Enterprise Financing in Tamil Nadu for TNRTP 2.0 under Tamil Nadu Corporation for Development of Women Ltd (TNCDW)**" latest by **17.00 hours on 30.09.2025**. This selection will be done on Quality and Cost based Selection (QCBS) of the World Bank. The agencies may obtain further information and procedures for submitting the "Expression of Interest" from the official website of TNRTP i.e., [www.vkp-tnrtp.org](http://www.vkp-tnrtp.org).

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(TNCDW)**

**Project Reference No: TNRTP - P508565**

The project titled **Tamil Nadu Rural Transformation Project (TNRTP) 2.0** implementing through Tamil Nadu Rural Transformation Society intends to engage **Scoping Of Enterprise Financing In Tamil Nadu For TNRTP 2.0 Under Tamil Nadu Corporation For Development Of Women Ltd (Tncdw)**. The estimated duration of contract will be for Twelve (12) Weeks (TENTATIVE). The detailed activities are mentioned in the Draft Terms of Reference as per [Annexure-A](#).

Tamil Nadu Rural Transformation Society now invites eligible agencies ("Consultancy") to indicate their interest for providing the services. Interested agencies should provide information demonstrating that they have the required qualifications and relevant experience to perform the services.

**The short-listing will be based on eligibility criteria.**

The **eligibility criteria** are as follows: -

1. The agency should demonstrate a proven track record 5+ years in providing technical assistance in MSME and rural enterprise finance, worked with SHG ecosystem including experience in product design (conventional, digital, and blended finance), credit ecosystem assessments, and prior engagement with government programs,

multilateral agencies (e.g., World Bank) would be preferred.

2. The agency should have technical expertise in designing and implementing large scale study and have access to a multidisciplinary team of experts with relevant academic qualifications and experience.
3. Financial Capacity: Sufficient financial strength to undertake the assignment, with a minimum average annual turnover of INR 10 Crore over the last 3 financial years.
4. Independence and No Conflict of Interest: The agency must not have any conflict of interest and must maintain independence from project implementation teams or related entities.
5. Clean Track Record: Should not have been blacklisted or debarred by any government or donor agency and must disclose details of any ongoing litigation or disputes.
6. QCBS: The agency will be taken through the QCBS method, following an 70:30 ratio.

Format for Submission of EOI to TNRTP is attached as **Annexure B**.

A Consultant firm will be selected in accordance with the **Quality and Cost based Selection (QCBS) method** set out in the World Bank's Consultant's Guidelines 2011: Attention of the interested Consultants is drawn to Section- III of the ***"THE WORLD BANK Procurement Regulations for IPF Borrowers PROCUREMENT IN INVESTMENT PROJECT FINANCING Goods, Works, Non-Consulting and Consulting Services- Feb 2025"*** (IPF: Investment Project Financing) relating to World Bank's policy on Conflict of Interest. In addition, please refer to the following specific information on conflict of interest related to this assignment: conflict between consulting activities and procurement of goods, works or non-consulting services; conflict among consulting assignments; and relationship with Borrower's staff.

Expression of interest must be delivered in a written form to the address below in person or through postal/courier services latest by **17.00 hours on 30.09.2025** at the following address.

**Address:**

The Chief Executive Officer,  
Tamil Nadu Rural Transformation Project  
5<sup>th</sup> Floor, SIDCO Corporate Office Building,  
Thiru. Vi. Ka Industrial Estate, Guindy, Chennai- 600 032

## **Annexure-A**

### **Terms of Reference**

#### **Tamil Nadu Rural Transformation Project (TNRTP) - Phase 2**

#### **Terms of Reference (ToR)**

### **Scoping of Enterprise Financing in Tamil Nadu for TNRTP 2.0 under Tamil Nadu Corporation for Development of Women Ltd (TNCDW)**

#### **1. Background**

- (a) The Tamil Nadu Rural Transformation Project (TNRTP):

The second phase of the Tamil Nadu Rural Transformation Project (TNRTP 2.0), implemented by the Tamil Nadu Corporation for Development of Women (TNCDW) with support from the World Bank, aims to accelerate inclusive rural economic development across Tamil Nadu. The project builds on the foundational work of Phase 1 and focuses on strengthening women-led enterprises, enhancing employment opportunities, and deepening access to finance, particularly in the “missing middle” segment that faces systemic barriers in accessing finance due to limited collateral, low formalisation, and lack of credit history. The TNRTP 2.0 will be implemented under TNCDW in all the districts and blocks of Tamil Nadu.

#### **TNRTP 1.0 Achievements**

- TNRTP Phase 1 laid a robust foundation for enterprise financing, with key milestones including:
- Facilitated >11,000 enterprise loans, avg loan size ₹3 lakh, leveraging a 30% grant-backed Matching Grants Program.
- Operationalized 42 block/district MSTMs for loan facilitation, convergence, and mentoring through ECPs.
- Rolled out IT platform (credit-focused DPI) integrating Aadhaar, credit bureau, SHG data, and FI APIs for paperless/lower-friction access.
- Deployed NEFF via PLFs for nano-loans, 20,000+ loans, designed as a step to formality.
- Pilots on digital bookkeeping and payments, improving microenterprise finance practices.

#### **Key Learnings from Phase 1**

- Product Diversity: Phase 1 instruments, while impactful, did not fully address the life-cycle financing needs across varying enterprise types (farm, off-farm/non-farm, collective/individual, etc.).

- Limited Institutional Reach: Current FI and investor pool leaves many segments underserved; need for expanded partnerships and sectors.
- Access Friction: Credit processing is still marred by slow turnaround and high information friction; digital enablement must go deeper, and service area approach remains a challenge.
- Transition to Formality: Structured pathways (e.g., via NEFF) need better risk-support products to enable borrowers to scale/formalize.
- Evidence/Alignment Gaps: Existing data fragmented; fitment between specific products and enterprise segments requires systematic mapping.
- Intermediary Role: PLFs, OSFs, BBRCs played catalytic but uneven roles; their integration into scalable, sustainable financial pathways is incomplete.

**(b) TNSRLM, TNCDW:**

TNCDW, under the Rural Development and Panchayat Raj Department is the implementing agency for women's economic empowerment in Tamil Nadu. Through the Tamil Nadu State Rural Livelihoods Mission (TNSRLM), TNCDW supports over 3.3 lakh SHGs with more than 37 lakh members, focusing on poverty alleviation, financial inclusion, and entrepreneurship among rural women. The SHG ecosystem is empowered through participatory identification of the poor, institutional development via PLFs/BLFs, access to credit, and market-based livelihoods.

**TNCDW Financing Achievements**

- **SHG Credit Access:** Facilitated over ₹78,000 crore in cumulative SHG credit linkages between 2019–2025, reaching ~13 lakh SHGs. In FY 2024-25 alone, ₹18,736 crore was accessed.
- **Financial Products for Vulnerable Groups:**
  - a) Revolving Fund: ₹2,049 crore disbursed to 1.36 lakh SHGs.
  - b) Community Investment Fund: ₹1,310 crore to 1.77 lakh SHGs.
  - c) Vulnerability Reduction Fund: ₹233 crore to 1.7 lakh individuals from vulnerable sections (PwDs, elderly, transgender, tribal households).
- **Institutional Infrastructure:**

388 Block-Level Federations (BLFs) and 12,500+ Panchayat Level Federations (PLFs) strengthened for financial intermediation and service delivery.

## Key Learnings and Gaps

- **Credit Product Fitment:** Existing financial products (RF, CIF, VRF) focus on subsistence and group-based needs. There is limited availability of larger, lifecycle-based credit for growth-oriented nano/micro enterprises.
- **Enterprise Differentiation:** Financing needs differ substantially across segments (agri-enterprise, services, manufacturing, collective enterprises, etc.), yet current approaches largely treat SHGs uniformly.
- **Digital Enablement:** While digital banking materials have been developed, full-stack integration (e-KYC, bureau linkages, mobile loan applications, repayment tracking) remains underleveraged.

(c) Vision for nano/micro enterprise financing growth in TN (under TNRTP-2.0):

Scale and deepen enterprise financing through structured, diversified instruments (debt, equity, hybrid, Risk Sharing), tailored to life cycle and segment needs, and embedded with robust partnerships and digital enablement.

## 2. Objectives

- Conduct a comprehensive mapping of the supply and demand landscape for enterprise financing in rural and peri-urban Tamil Nadu, using both primary and secondary research. Special focus should be given to the graduation of SHG members from group-based lending to individual enterprise loans, as well as the financing needs of underserved and underbanked micro/nano enterprises. (Nano loans are from 70K to 500K & Micro loans are 500K to 1500K under TNRTP 1.0)
- Analyse the current credit ecosystem—including both formal and informal channels—to assess product reach, bottlenecks in implementation, and identify structural and operational gaps in credit delivery mechanisms and institutional design.
- Identify the penetration of innovative products such as equity financing, credit guarantees, risk sharing facilities etc. among micro enterprises in different regions of TN and across sectors, as well as analyze the challenges faced by existing initiatives and programs, as also the innovative tools.
- Assessment of performance of existing government and FI schemes for enterprise financing (both debt and equity), and potential for TNRTP 2.0 to leverage existing government programs, including World Bank assisted projects in TN.
- Develop a product–segment fitment framework/matrix, which aligns with specific financial instruments types (available, suggested) to: enterprise type/size, sectors, lifecycle stages, and delivery partners.
- Recommend a scalable, action-oriented roadmap for deploying proposed financial instruments/solutions under TNRTP 2.0.

### **3. Scope of Work**

#### **3.1. Demand-Side Constraints & Financing Needs**

##### **(i) Secondary analysis and TNRTP/TNSRLM discussion:**

- a) Discuss with relevant teams and personnel in TNRTP/TNSRLM, to understand the current learnings and segments/areas, the teams have been working on.
- b) Study and analyze 8-10 key sectors in TN, where nano/micro rural enterprises are present, based on available data sourced.

**(ii) Field Engagement:** Three district visits, each covering 2-3 days (max 9 days in-field), to consult local intermediaries (PLFs, BBRCs, OSFs), delivery service partners, and select FIs. Use FGDs and semi-structured interviews for deep insight into access and transition challenges.

Field Engagement: FGDs and consultations with MSME associations etc. to understand enterprise financing needs, in terms of debt and equity.

**(iii) Qualitative Synthesis:** Based on the discussion done in chosen districts, and discussions with TNRTP teams - assess the effectiveness of current intermediary facilitation for enterprise financing (under TNRTP and TN-SRLM ecosystems) and thereby identify opportunities and bottlenecks.

##### **(iv) Segment-wise credit and equity financing need analysis:**

- Based on the secondary analysis and primary discussions, map financing gaps and the needs/behaviors/barriers for nano/micro-enterprises—disaggregated by gender, sector, geography, collective vs individual.
- Create a matrix (with weighted parameters – like credit gap, number of enterprises, job creation etc) and accordingly present a short list of top 5 sectors which there needs great a focus is the new TNRTP Phase-2 program.

#### **3.2. Supply-Side Landscape & Product–Segment Fitment**

**(i) Landscape Mapping:** Review active FI players/channels (bank, NBFC, fintech, AIFs, DFIs, new-age lenders) and products in rural Tamil Nadu – using available data sources (regulators, government data, FI websites, secondary studies, etc.,).

**(ii) Identify regional and segmental product gaps and under-penetration.**

- Assess the penetration and adequacy of existing financial products across different geographies and enterprise segments.
- Map financial access disparities by segment and region, highlighting areas with persistent credit exclusion or mismatch between enterprise needs and available financial instruments.
- Identify underserved geographies and populations where existing product design, delivery channels, or institutional presence is weak.
- Evaluate reasons for under-penetration and recommend segment-wise and geography-specific financial products or modifications to improve inclusion, drawing from both market innovations and government schemes.

**(iii) Desk/Data Review:**

- Analyze data from TNRTP/TNSRLM MIS, Udyam, MUDRA, SIDBI, and other public/project data sets.
- Provide district, sector, and demographic-wise patterns in credit product penetration for the nano/micro enterprise segment.
- Study local/global examples wrt financial instruments/tools/schemes being used successfully to increase enterprise financing for nano/micro enterprise in rural segments and any lessons for the TNRTP 2.0 project.

**(iv) Stakeholder Consultation:** 15–20 interviews (in-person/virtual) with key players. This should include 8-10 with sector players: incubators, SLBC, NABARD, fintech, MSME/sector bodies and 8-10 select FIs (Banks, NBFC, MFIs, Cooperatives, etc.). The project team will facilitate introductions and provide leads for the consultations.

**(v) Develop a Product–Segment Fitment Matrix:** Map financial instruments (credit, equity, guarantees, blended, RSF, grants) against enterprise segments (size, sector, gender, lifecycle, geography, credit-readiness).

**3.3. Synthesis & Recommendations**

(i) Gap and Opportunity Analysis: Based on findings of components 3.1 and 3.2, compare credit supply with estimated needs, highlighting unserved hotspots and segmental mismatches, for latest data (2025). Also project where the demand/supply is expected to reach in next 5 years (till 2030).

**(ii) Proposed implementation pathways:** Recommend financial instruments, key product features, credit risk enhancements frameworks (inc. risk-sharing, credit guarantee, etc), delivery structures, digital solutions, regulatory/partnership arrangements, and incentive schemes which can be considered by TN Govt.

**(iii) Action Roadmap:** Develop an actionable roadmap, for implementation pathways agreed – provide short to medium-term activities , with an M&E framework and proposed partnership/timeline-rollout blueprint.

#### **4. Methodology**

The firm is expected to provide their proposed methodology to undertake the assignment, following the below basic methodology: -

- Desk review of datasets and project/secondary reports.
- Semi-structured interviews (virtual/in-person) with supply and ecosystem actors.
- Field visits (max 9 days, facilitation by TNRTP) for ground-truthing with intermediaries and local actors.
- Data triangulation using quantitative and qualitative tools.
- Periodic validation meetings with TNRTP and key stakeholders (at least one two weeks).

#### **5. Required Expertise**

The agency should demonstrate a proven track record 5+ years in providing technical assistance in MSME and rural enterprise finance, worked with SHG ecosystem including experience in product design (conventional, digital, and blended finance), credit ecosystem assessments, and prior engagement with government programs, multilateral agencies (e.g., World Bank) would be preferred.

The agency should have technical expertise in designing and implementing large scale study and have access to a multidisciplinary team of experts with relevant academic qualifications and experience. The proposed team should include no more than three core experts with the following profiles:

- Team Leader – With demonstrated experience in managing large-scale financial inclusion or MSME studies and stakeholder engagement.
- MSE Credit Expert – With expertise in credit product design, financial institution operations, and credit underwriting practices relevant to nano and micro-enterprises.
- Alternate/Innovative Financing Expert – With strong understanding of blended finance, risk-sharing instruments, guarantee mechanisms, and digital financial infrastructure.

Familiarity with gender-responsive financing, social inclusion, and digital public infrastructure will be considered an added advantage. The agency should have a clean track record and must not have any conflict of interest. They also should not have been blacklisted or debarred by any government or donor agency and must disclose details of any ongoing litigation or disputes if required.

## 6. Payment Terms

The payment structure will be milestone-based and linked to the timely and satisfactory submission of deliverables. Payments will be released upon review and approval by TNCDW and the World Bank team. The indicative payment schedule is as follows:

<b>Milestone 1</b>	Inception & Planning – Submission and approval of Inception Report	<b>20%</b>
<b>Milestone 2</b>	Interim Progress - Completion of Interim Findings Presentation, Submission and approval of Draft Report	<b>50%</b>
<b>Milestone 3</b>	Finalization & Closure - Submission and acceptance of Final Report, Completion of Final Stakeholder Presentation	<b>30%</b>

## 7. Governance, Compliance, and Reporting

- The agency reports to CEO - TNCDW, TNRTP with oversight from a JD-FI, TNSRLM and day to day coordination with DCOO – BPF, TNRTP
- Each deliverable will be reviewed with written feedback provided within 10 working days, following which both parties will engage in a close-out discussion to finalize the output. Contract Type, Performance Security, and Timelines

**8. Timelines:** The expected timeline for this study is 12 weeks, with interim deliverables expected to be submitted.

- Lump-sum contract; deliverable-based payment.
- Delays penalized as per standard norms.
- All procurement as per World Bank procurement norms.

## 9. Expected deliverables/outputs

Expected Deliverables/Outputs

1. Inception Report: Detailed methodology, work plan, data collection tools, sampling framework, and stakeholder engagement strategy.
2. Interim Findings Presentation: Mid-stage presentation of emerging insights from primary and secondary research. focused on enterprise segmentation, financing demand-supply patterns, institutional mapping, and preliminary gaps.

3. Draft Report: Comprehensive report covering:
  - a) Mapping of enterprise financing landscape (supply and demand)
  - b) Institutional and product-level analysis of credit ecosystem
  - c) Segmental and regional under-penetration insights
  - d) Stakeholder perspectives (from consultations)
  - e) Identification of systemic and operational gaps
  - f) Synthesis & Recommendations
4. Final Report Incorporating feedback from TNCDW, and World Bank teams.
5. Presentation to Stakeholders: Final presentation to TNCDW, and relevant partners summarizing key findings and recommendations.

The outcome of the proposed study should provide a clear, evidence-based financing blueprint and inform TNRTP 2.0 project team in designing targeted, scalable, and demand-responsive financial instruments. The study is expected to enable the Government of Tamil Nadu to adopt a more structured, inclusive, and strategic approach to enterprise financing by aligning financial design with ground realities, institutional capabilities, and emerging opportunities.

## Annexure

### Existing Enterprise Development Schemes/Program

S. No	Name of the Scheme/ Program	Implementation Geography	Eligibility criteria/Necessary conditional/expectation	Loan Eligibility/ Total Finance	Best Fit Entrepreneur Profile
1	AABCS	TN	SC/ST communities including women	100% owned by SC/ST persons	SC/ST-owned nano or early-stage micro-enterprises, especially those requiring infrastructure or fixed assets (e.g., units needing land, basic machinery). Suitable for first-time rural entrepreneurs from SC/ST communities, including women, seeking capital subsidy.
2	NEEDS	TN	First entrepreneurial projects of first-generation entrepreneurs	Age between 21 -45 in general and for special Women BC/MBC/SC/ST/Ex-servicemen/Transgender/Differently abled), age relaxation upto 55 years	First-generation urban or peri-urban entrepreneurs with higher capital needs (₹10 lakh to ₹5 crore), especially in manufacturing or service sectors. Ideal for educated youth or professionals from BC/MBC/SC/ST who can avail interest subvention and are looking to start larger, scalable enterprises.
3	UYEGP	TN	Mitigating the unemployment problems of socially and economically weaker sections of the society	18-45 in general and for special Women whose annual income below Rs. 5 lakh	Low-income youth and women (annual income below ₹5 lakh) seeking to start small-scale trading businesses. A good fit for rural or semi-urban entrepreneurs aiming to enter retail, trading, or petty business with moderate capital (₹1-15 lakh).

S. No	Name of the Scheme/ Program	Implementation Geography	Eligibility criteria/ Necessary conditional/ expectation	Loan Eligibility/ Total Finance	Best Fit Entrepreneur Profile
4	PMEGP	Pan India	promote self-employment and to mitigate the unemployment	Age 18+ who are interested for project up to 50 Lakhs	Youth or aspiring entrepreneurs (18+) aiming to set up manufacturing or service units with project sizes up to ₹50 lakh. Suitable for individuals who lack collateral but want to avail margin money subsidy and bank support. Applies across rural/urban areas.
5	Stand-Up India Scheme (SUI)	Pan India	Women SC/ST	Women entrepreneurs and entrepreneurs from SC and ST who are 18+	India) Women or SC/ST entrepreneurs aged 18+ planning to launch greenfield (new) enterprises in underserved sectors. Ideal for those needing larger loan sizes (up to ₹1 crore) and entering formal entrepreneurship for the first time. Could be from any geography, urban or rural.
6	SIDBI's Prayaas Scheme	Pan India	Early-stage enterprises in Micro entrepreneurs scale-up from Sustenance to Enterprise level	Businesses that are looking for loans between ₹1 lakh and ₹5 lakh, which are not served by other established lenders (this is done through BC network)	Informal micro-entrepreneurs looking to scale from subsistence to viable enterprise level, seeking small loans (₹1-5 lakh) but underserved by banks/NBFCs. Ideal for those with digital access and low documentation capabilities, often facilitated through BC networks in rural areas.

## Annexure – 2

### Enterprise Acceleration Ecosystem under TNCDW

S. No.	Platform/Facility	Parent Program/ Scheme	Purpose/Role	Target Segment
1	MSTM (Mathi Siragugal Thozhil Maiyam)	TNRTP 1.0	Provide enterprise promotion services including handholding, training, and convergence	Rural women SHG entrepreneurs/SHG HHs in TNRTP Blocks/Districts
2	BBRC (Block Business Resource Centre)	TNCDW (Mathi)	Localized facilitation and support to nano and micro-enterprises, business development services	Own Account Enterprises (OAEs), Micro-entrepreneurs
3	OSFs under NRLM	NRLM (Non-NRETP blocks)	Business planning, credit linkage, and convergence facilitation through community cadre	SHG-based entrepreneurs in NRLM-supported blocks
4	OSFs under NRETP	NRETP (Intensive Blocks)	Strengthened OSFs with digital tools and trained cadre to support higher-value enterprise promotion	Growth-oriented rural women entrepreneurs
5	BRCs under SVEP	SVEP (NRLM initiative)	Incubation, mentoring, and financial linkage for village-level entrepreneurs	Rural youth and women in non-farm enterprises

**Annexure B**

**Format for Submission of EOI to TNRTP 2.0**

**Submission Requirements**

**Expression of Interest (EOI) Consulting Firms**

***(Additional Soft copy of this filled format shall be provided in Pen drive along with this EOI)***

Project Name	<b>Tamil Nadu Rural Transformation Project 2.0</b>
Address:	Tamil Nadu Rural Transformation Project 2.0 (Department of Rural Development and Panchayat Raj, Government of Tamil Nadu), 5 <sup>th</sup> Floor, SIDCO Corporate Office Building, Thiru-Vi-Ka Industrial Estate, Guindy, Chennai - 600 032. Phone No: 044 – 43443200
Assignment Title	SCOPING OF ENTERPRISE FINANCING IN TAMIL NADU FOR TNRTP 2.0 UNDER TAMIL NADU CORPORATION FOR DEVELOPMENT OF WOMEN LTD (TNCDW)
Reference No.	227/P&C/2025
Date:	
<b>Consultant's Firm Profile [Maximum 2 Pages]</b>	
Organization	Provide a brief description of the background and organization of your firm/entity. The brief description should include: <ul style="list-style-type: none"><li>• Organization details</li><li>• Date and place of incorporation of the firm,</li><li>• Objectives of the firm,</li><li>• Availability of required capacities among staff.</li></ul>

<b>Consulting Firm's Information</b>		
<b>Details Required</b>	<b>Particulars Furnished</b>	<b>Documents Required</b>
Consultant Name:		Copy of Registration Certificate
Country of Incorporation: Independent legal existence and should be registered in India under the applicable Act.		Copy of Registration Certificate / Partnership deed,
Year of Incorporation		Constitution Certificate
Pan No.		Pan Number
GST No.		GST certificate
Number of years in the similar consultancy service		Self-certification
Annual Turnover	Year 2023-24 – Rs Year 2022-23 – Rs Year 2021-22 – Rs	Audited Financial Statements
<b>Consultant's Experience [Maximum 20 pages]</b>		
<b>1.</b>	The agency should demonstrate a proven track record 5+ years in providing technical assistance in MSME and rural enterprise finance, worked with SHG ecosystem including experience in product design (conventional, digital, and blended finance), credit ecosystem assessments, and prior engagement with government programs, multilateral agencies (e.g., World Bank) would be preferred.	

	Name of Work	Work experience	Client and State	Duration of Assignments (In month)
<b>2.</b>	The agency should have technical expertise in designing and implementing large scale study and have access to a multidisciplinary team of experts with relevant academic qualifications and experience.			
<b>3.</b>	Financial Capacity: Sufficient financial strength to undertake the assignment, with a minimum average annual turnover of INR 10 Crore over the last 3 financial years. The audited Balance Sheet of the entity for the financial year 2021-22, 2022-23 & 2023-24 have to be submitted.			

**Annexure C  
Declaration**

**To whom so ever it may concern**

**Date: ...../...../2025**

I / We hereby solemnly take oath that I/We am/are authorized signatory in the firms/Agency/ Institute/ Company and hereby declare that "Our firms/ Agency/ Institute/Company do not face any sanction or any pending disciplinary action from any authority against our firms/ Agency/ Institute/ Company or partners." Further, it is also certified that our firm/agency/institute/company has not been blacklisted by any government or any other donor/partner organization in past.

In case of any further changes, which affect this declaration at a later date; we would inform the TNRTP accordingly.

Authorized Signatory (With seal)